

**STILLWATER MEDICAL CENTER AUTHORITY  
BOARD OF TRUSTEES  
Special Meeting, November 17, 2017  
Cimarron Hotel and Suites  
315 N. Husband Street, Stillwater, Oklahoma  
Chaparral Room  
8:00 a.m.**

**A G E N D A**

- I. Call to Order
- II. Welcome, Retreat Overview and Objectives ..... (D. Webber)
- III. Blue Cross/Blue Shield Payor Contract Negotiations ..... (A. Lovelace) Tab #1
- IV. Collaborative Care Health Plan ..... (A. Lovelace) Tab #2
- V. Good to Great Update ..... (L. Michael)
- VI. Small, Rural Hospital Management Strategy  
(Perry/Blackwell) ..... (A. Lovelace) Tab #3
- VII. Facilities Master Plan Implementation ..... (S. Taylor) Tab #4
- VIII. Discussion and Possible Approval of Land Acquisition  
Expansion Strategy ..... (S. Taylor) Tab #5
- IX. Gain Sharing Update ..... (A. Lovelace) Tab #6
- X. Financing for Upcoming Projects ..... (A. Lovelace) Tab #7
- XI. Key Environmental Trends and Forces for Change ..... (D. Webber) Tab #8
- XII. Board Member and Leadership Insights and Viewpoints  
(pre-retreat survey findings) ..... (D. Webber) Tab #9
- XIII. SMC's Mission and Vision Challenges, Strengths and  
Weaknesses ..... (L. Swim) Tab #10
- XIV. Envisioning SMC's Strategic Future (small group breakout  
sessions) ..... (L. Swim) Tab #11
- XV. 2018 Strategic Initiatives (if time allows) ..... (L. Swim) Tab #12
- XVI. Update on 2017 Management Objectives (if time allows)... (D. Webber) Tab #13
- XVII. Adjourn